OSHA Inspections: Being Prepared, Maintaining Readiness for and Surviving a Surprise Visit To Minimize Your Liability Risks



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HR Solutions should be simple. Keep it BASIC!

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- Control costs
- Manage risks
- Improve effectiveness





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WHY ATTEND THIS TRAINING?

To maintain and constantly improve employee safety

The first step to prepare for an OSHA inspection is to maintain a safe and compliant workplace.



WHY ATTEND THIS TRAINING? Avoid large OSHA penalties such as:

- 1. BP Products North America, Inc. (TX) \$87 million
- 2. Whitesell Corp. (AL) \$3.07 million
- 3. BP-Husky Refinery (OH) \$3.04 million
- 4. E. N. Range, Inc. (FL) \$2.1 million
- 5. South Dakota Wheat Growers ((SD) \$1.6 million
- 6. Tempel Grain Elevators, LLC (CO) \$\$1.59 million
- 7. CES Environmental Services, Inc. (TX) \$1.4 million
- 8. Goodman Mfg. Co. (TX) \$1.215 million
- 9. A-1 Excavating (WI) \$861,000
- 10. WRR Environmental Services (WI) \$787,000
- 11. Cooperative Plus (WI) \$721,000
- 12. Sims Bark Co & Sims Stone Co. (GA & AL) \$576,000



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WHY ATTEND THIS TRAINING? Avoid large OSHA penalties such as:

- 13. Republic Engineered Products (OH) \$563,00
- 14. Excelsior Brass Works (PA) \$550,400
- 15. C.A. Franc (PA) \$539,000 and criminal referral
- 16. All-Feed Processing & Packaging, Inc. (IL) \$518,520
- 17. Loren Cook Co. (MO) \$511,000
- 18. Cranesville Aggregate Co. (NY) \$509,000
- 19. New Jersey Transit (NJ) \$500,000
- 20. Parker Hannifin Corp. (MS) \$487.700
- 21. Cambridge Contracting, Inc. (NY) \$484,000.
- 22. Endres Processing Ohio, LLC (OH) \$473,000
- 23. U.S. Minerals (IN) \$466,400
- 24. US Minerals (IL) \$396,000
- 25. Mar-Jac Poultry, Inc. (GA) \$379,800



TOP 10 MOST FREQUENTLY CITED OSHA STANDARDS

Fiscal Year 2011

1. Fall protection

 7,139 violations. "Falls continue to be the leading cause of fatalities in construction"

2. Scaffolding

 7,069 violations. In 2010, 37 workers died from scaffoldingrelated incidents.

3. Hazard communication

6,538 violations.

4. Respiratory protection

3,944 violations.

5. Lockout/tagout

3,639 violations



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TOP 10 MOST FREQUENTLY CITED OSHA STANDARDS

Fiscal Year 2011

- 6. Electrical (wiring methods)
 - 3,584 violations
- 7. Powered industrial trucks
 - 3,432 violations
- 8. Ladders
 - 3,244 violations.
- 9. Electrical (general requirements)
 - 2,863 violations. According to 2009 BLS data, 1,600 nonfatal injuries were attributed to electrical shock.
- 10. Machine guarding
 - 2,728 violations, in 2010, 90 workers were killed in machinery.
 In 2009, 5,930 occupational amputations were reported.



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ADMINISTRATIVE STRUCTURE

- Federal law
 - Supremacy clause
 - Supersedes state safety laws
- Opt-Out (local enforcement option)
 - "Approved" state plan



STATE PLANS

- Must be "at least as effective as"
- States free to enact more demanding standards
- 27 state plans AK, AZ, CA, CT (Public Sector Only), HI, IL (Public Sector Only), IN, IO, KY, MD, MI, MN, NV, NJ (Public Sector Only), NM, NY (Public Sector Only), NC, OR, PR, SC, TN, UT, VT, VI (Public Sector Only), VA, WA, WY



Types of Inspections

INSPECTION PRIORITI

- Imminent danger
- Fatalities/catastrophic accident
- Employee complaints/referra
- High-hazard industries &
- Special emphasis programs





- Be a Boy Scout
- You wont have advanced notice of their arrival
- Any day, any time



- OSHA Poster
- Assignment of responsibilities
- Training
- Recordkeeping
- Equipment needed during inspection
- Review of insurance and third-party audits
- Prevent Complaint Inspections



- Hazard assessment and abatement
- Review of previous citations
- Perform your own periodic audits and reviews



SAFETY RESPONSIBILITY: DISCIPLINE – THE KEY ELEMENT

Discipline has a "pro-employee" purpose and is the cornerstone of an effective safety management program. Analyze the role of Discipline by the elements of the OSHA "Affirmative Defense" of "Unpreventable Employee Misconduct."



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UNPREVENTABLE EMPLOYEE MISCONDUCT DEFENSE ELEMENTS:

- Establish work rules designed to ensure safe work and to avoid OSHA violations
- Communicate the work rules to employees
- Train the employees as needed
- Take appropriate steps to discover violations
- Effectively enforce the rules and practices when violations are discovered; and
- Document the above actions



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THE ELEMENTS OF AN OSHA INSPECTION

The Knock at the Door

The Opening Conference

The Walk-Around

The Closing Conference





THROUGHOUT THE ENTIRE INSPECTION ALWAYS REMEMBER

- It is your facility
- You have rights...
 - Inspection conducted in a reasonanner
 - Inspection conducted during a time
- Completion of inspection within 6 months
- Be cooperative and responsive maintain control of the inst





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MAINTAINING CONTROL

- Includes determining before an inspection...
 - What OSHA standards are applicable do you comply?
 - Previous OSHA Citations are they all corrected?
 - Assure support staff (receptionists, secretaries, guards) are trained.
 - Know what to say when government is at your door.
 - Who is the right company person to contact, including your OSHA Counsel?



THE KNOCK

- No advance knowledge
- Will not "come back later" 1-hour rule
- Credentials if unsure, call Area
 Director to confirm
- Escort compliance officer to the office and keep him there while you "assemble the troops"





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SHOULD YOU DEMAND A WARRANT?

- A policy call
- Few employers routinely require warrants
- May be necessary to gain time, such as when a manager or counsel needs to be present



OPENING CONFERENCE

- Ascertain purpose of the inspection.
- Establish "scope" of the Inspection get copy of complaint if applicable
- Set ground rules for inspection.
- Don't volunteer information.
- Treat the Inspector in a professional fashion
- Notification of corporate officials and counsel
- Coordination with on-site contractors and vendors
- Trade secret issues



THE WALKAROUND

What is OSHA looking for?

- Violations of Section 5(a)(1), the general duty clause
- Violations of any of the specific promulgated standards:
 - 29 CFR 1910: General Industry
 - 29 CFR 1926: Construction
 - 29 CFR 1903: Recordkeeping
 - 29 CFR 1915, 1917, 1918: Maritime



SUPERVISOR LEGAL ROLE IN OSHA CITATIONS

To make out a federal OSHA citation, OSHA must prove that an employer knew of a violation, or with exercise of reasonable diligence, could have known of a non-compliant condition.



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SUPERVISOR ROLE IN OSHA CITATIONS: LEARNING OF OSHA VIOLATIONS

"Because employers can only obtain knowledge through their agents, the actions and knowledge of supervisory personnel are generally imputed to their employers, and the Secretary can make a prima facie showing of knowledge by providing that a supervisory employee knew of or was responsible for the violation."



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THE WALKAROUND

- Inspection may last several hours or several months
- Employer right to accompany CO
- An Employee Representative, if any, must be permitted to attend entire inspection
- Limit the area seen by the CO



THE WALKAROUND

- Require CO to comply with all company safety and health rules, including training, where applicable
- Take accurate notes on areas reviewed and all discussions and comments from CO
- Do everything the CO does (photos, video, air monitoring, etc.)
- Maintain control
- No staging of event or accident
- No destruction of evidence or misrepresentations – even if inadvertently



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- CO will usually take photographs
 - Video equipment
 - Right to protect proprietary trade secrets
- CO may perform relevant tests
 - e.g., air sampling, noise monitoring
- Advise CO that only side-by-side sampling or monitoring will be allowed
- Abated during inspection



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- Interviews
 - Schedule away from production floor or work area
 - Normally in company conference room
- Tape-recording
- Signed statement
- Deposition



- Hourly Employee Interviews
 - OSHA takes position no management present
 - Up to employee can have Employee Representative
 - Advise employee of his/her rights, appreciation of cooperation, and to tell the truth
- Warning: Employees have whistleblower rights



- Management and supervisor interviews
 - Always another management/counsel present agent of Company
 - Definition of manager?
 - Fatality investigation attorney always present
 - No tape-recording
 - Signed statement



Documentation

- Recordkeeping
- Training
- Safety and health policies
- Monitoring results
- Medical surveillance
- Medical access orders
- Previous safety audits
- Standard required documents



CLOSING CONFERENCE

- Employers' opportunity for free discovery
- Advise of observed unsafe conditions
- Usually, brief description as to possible violations no discussion of penalties, classification and abatement dates
- Note any abatement made during the inspection
- Suggest possible corrections
- Request photos and monitoring results
- Discuss appeal rights
- Not a time for debate
- Document Requests from OSHA



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CITATIONS

- In writing
- Violation described "with particularity"
- Timely citation must issue within 6 months of the violation

- Proposed penalty specified
- Served by certified mail
- Post for 3 days or until abatement, whichever is longer



TYPES OF CITATIONS

- De minimis
- Other than serious
- Serious
- Willful

- Repeat
- Egregious
- Criminal



PENALTIES

- Other than serious
 - Up to \$7,000 per violation
- Serious
 - Up to \$7,000 per violation



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PENALTIES

- Willful
 - Up to \$70,000 per violation
 - Grouping Permitted
 - \$5,000 Minimum
- Repeat
 - Up to \$70,000 per violation

- Egregious
 - Up to \$70,000 per violation
 - No Grouping
- Failure to abate
 - Up to \$7,000 per day



PENALTIES - CRIMINAL VIOLATIONS

- Willful violation & employee death:
 \$10,000 or 6 months or both
 Second conviction:
 \$20,000 or 12 months or both
- Advance notice of inspection
 \$1,000 or 6 months or both
- Falsification of required records, etc.
 \$10,000 or 6 months or both
- Murder or attempted murder of CO Term of years to life



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CITATION OPTIONS

- Time is of the essence
- 15 days to appeal citation in writing
- Review all information and documentation gathered during the inspection
- Post citation
- Determine best legal defenses



CITATION OPTIONS

- Agree to citations, pay full penalty
- Informal conference/informal settlement
- Notice of Contest 15 working days (Federal); some state plan states different time period
- Formal settlement
- Hearing



HEARINGS

- Occupational Safety and Health Review Commission
- Formal complaint and answer
- Discovery similar to Federal Court
- Hearing before Administrative Law Judg
- ALJ issues written opinion
- Appeal to three-member Review Commission
- Other options expedited proceedings





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Final Questions?

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